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13 February 1959

Chief, Headquarters Training

Chief Instructor, CSOC

JOT Training Course

REF : Faculty Critique of JOT Training Program
(Dated 29 January 1959)

1. [REDACTED] Deputy Chief, Intelligence School, has proposed in the referenced memorandum a rescheduling of future JOT training courses in terms which I find confusing. In his recommendation for a two-week Intelligence Orientation Course, [REDACTED] calls for a combination of the Clandestine Services Orientation Course and the current Introduction to Intelligence Course. However, in his description of a proposed eight-week Intelligence Techniques Course, [REDACTED] recommends the inclusion of the Clandestine Services (I presume he means an inclusion of the subject matter of the Clandestine Services Orientation Course), and "possibly the DD/S" in the Intelligence Techniques Course. If I have followed the wording of the memorandum correctly, I do not believe we can make this arrangement (even if it should be desirable). We cannot have one course in two places. Moreover, [REDACTED] has overlooked a major problem in his proposed mingling of the subject matter and interests of the Clandestine Services with those of the DD/S and DD/I in an eight-week Intelligence Techniques Course. I doubt that responsible officers in the Clandestine Services would consent to make the oral or written projects of their senior staffs and line divisions available to a mixed group trained under the auspices of the Intelligence School.

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2. I am not clear on the proposed use (or non-use) of guest-lecturers as described in the referenced memorandum. In his description of the proposed Intelligence Orientation Course, [REDACTED] argues that the staff should make use of guest-lecturers and seminars. However, he concludes in the same paragraph that the guest-lecturer approach should be abandoned in favor of a faculty approach, "drill-master style," limited to one week. I am not sure just what the writer had in mind.

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3. I recommend that the organization and content of the first Clandestine Services Orientation Course be retained with some changes in the time allotted to selected subjects. Moreover, I propose that the five hours of instruction on the organization and mission of the Clandestine Services be removed from the Intelligence Orientation block and be placed in the Clandestine Services Orientation Course to ensure continuity of

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instruction. If we incorporate the latter course in other training programs, we shall only confuse the students with a mishmash of data and structures. I also recommend adoption of a single class seminar by the other schools involved in the training of the JOT's. Small seminars supervised by individual faculty members presupposes their equal competence in, and knowledge of Agency skills and programs. However, when students are placed in small seminar groups they cannot benefit from the broad range of knowledge and interests represented by a panel of senior officers working in a large class seminar.

4. The memorandum and critique of the JOT training program, even though issued as a basis for further discussion only, should not have been submitted to any representative group of JOT's as indicated. And the critique should have been limited, in my opinion, to an examination of those lectures or activities attended or directly observed by the writer.

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